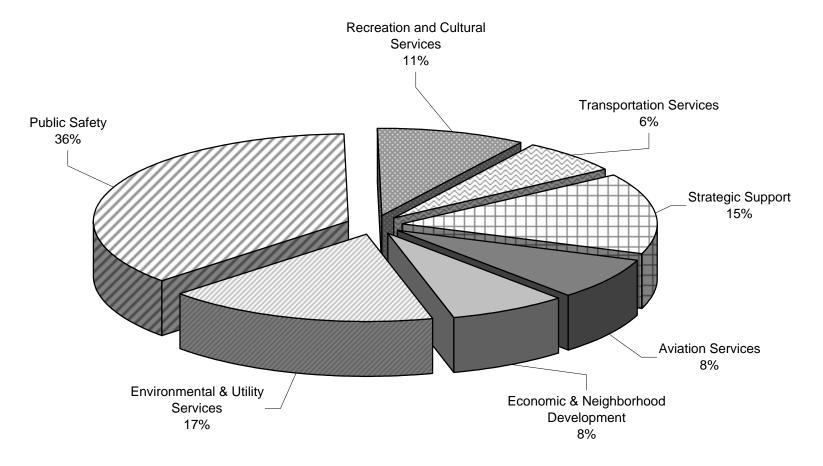
SUMMARY OF TOTAL OPERATIONS BY CITY SERVICE AREA (ALL FUNDS)



TOTAL OPERATIONS \$939,190,180

SUMMARY OF TOTAL OPERATIONS BY CITY SERVICE AREA (ALL FUNDS)*

| USE OF FUNDS | Department | General Fund | Enterprise Funds | Trust and Agency Funds | Special Revenue Funds | Capital Funds | TOTAL |
|-----------------------------------------------------------------|---------------|-----------------|---------------------|------------------------|-----------------------------|------------------|------------|
| AVIATION SERVICES | | | | 1 41140 | | | |
| Community Air Service | Airport | | 1,459,195 | | | | 1,459,195 |
| Airport Customer Service | Airport | | 47,572,590 | | | 1,871,349 | 49,443,939 |
| Airport Environmental Management | Airport | | 2,087,094 | | | 1,130,471 | 3,217,565 |
| Strategic Support | | | 16,984,763 | | | 996,832 | 17,981,595 |
| Total Aviation Services | • | 0 | 68,103,642 | 0 | 0 | 3,998,652 | 72,102,294 |
| ECONOMIC & NEIGHBORHOOD DEVELOPMENT | | | | | | | |
| Convention Facilities | CAE | | | | 9,775,906 | | 9,775,906 |
| Business/Job Attraction, Retention, Expansion and Creation | Econ Develop. | 1,416,150 | | | 231,281 | | 1,647,431 |
| Workforce Development | Econ Develop. | | | | 2,299,507 | | 2,299,507 |
| Fire Safety Code Compliance | Fire | 4,056,183 | | | | 189,957 | 4,246,140 |
| Increase the Affordable Housing Supply | Housing | | | | 1,275,613 | | 1,275,613 |
| Maintain the Existing Affordable Housing Supply | Housing | | | | 3,638,987 | | 3,638,987 |
| Provide Services to Homeless and At-Risk Population | Housing | | | | 353,711 | | 353,711 |
| Long Range Land Use Planning | PBCE | 1,997,495 | 92,393 | | 405,548 | 37,543 | 2,532,979 |
| Development Plan Review and Building Construction Inspection | PBCE | 22,332,960 | 108,592 | | 185,930 | 47,054 | 22,674,536 |
| Community Code Enforcement | PBCE | 6,227,282 | | | 2,314,922 | | 8,542,204 |
| Regulate/Facilitate Private Development | Public Works | 5,460,770 | | | | | 5,460,770 |
| Strategic Support | <u>-</u> | 4,490,289 | | | 4,831,316 | 0 | 9,321,605 |
| Total Economic and Neighborhood Development | _ | 45,981,129 | 200,985 | 0 | 25,312,721 | 274,554 | 71,769,389 |

^{*} City Service Area operations include personal services for all funds and non-personal/equipment expenditures for all funds with the exception of capital funds.

SUMMARY OF TOTAL OPERATIONS BY CITY SERVICE AREA (ALL FUNDS)* (CONT'D.)

| USE OF FUNDS (CONT'D.) | Department | General Fund | Enterprise Funds | Trust and Agency Funds | Special Revenue Funds | Capital Funds | TOTAL |
|------------------------------------------|---------------------|-----------------|---------------------|------------------------|-----------------------------|------------------|-------------|
| ENVIRONMENTAL AND UTILITY SERVICES | | | | | | , | |
| Manage Recycling and Garbage Services | ESD | 999,217 | | | 58,785,784 | | 59,785,001 |
| Manage Potable Water | ESD | | 16,886,938 | | | 500,853 | 17,387,791 |
| Manage Recycled Water | ESD | | 3,497,658 | | | | 3,497,658 |
| Manage Wastewater | ESD | | 50,104,852 | | | | 50,104,852 |
| Manage Urban Runoff Quality | ESD | | | | 4,775,871 | | 4,775,871 |
| Protect Natural and Energy Resources | ESD | 429,019 | 2,683,832 | | | | 3,112,851 |
| Sanitary Sewer Maintenance | Transportation | | 9,355,222 | | | | 9,355,222 |
| Storm Sewer Management | Transportation | 359,646 | | | 5,702,059 | | 6,061,705 |
| Strategic Support | _ | 5,600 | 5,700,040 | | 1,267,008 | | 6,972,648 |
| Total Environmental and Utility Services | | 1,793,482 | 88,228,542 | 0 | 70,530,722 | 500,853 | 161,053,599 |
| PUBLIC SAFETY | | | | | | | |
| Emergency Preparedness and Planning | Emergency Services | 87,542 | | | | | 87,542 |
| Emergency Response and Recovery | Emergency Services | 84,822 | | | | | 84,822 |
| Emergency Response | Fire | 102,264,963 | | | | | 102,264,963 |
| Fire Prevention | Fire | 1,000,956 | | | | | 1,000,956 |
| Independent Police Oversight | Ind. Police Auditor | 541,953 | | | | | 541,953 |
| Respond to Calls for Service | Police | 144,428,950 | 66,511 | | | 105,001 | 144,600,462 |
| Crime Prevention and Community Education | Police | 6,330,376 | | | | | 6,330,376 |
| Investigative Services | Police | 46,960,313 | | | | | 46,960,313 |
| Special Events Services | Police | 919,794 | | | | | 919,794 |
| Regulatory Services | Police | 2,533,085 | | | | | 2,533,085 |
| Strategic Support | | 38,234,098 | | | 0 | | 38,234,098 |
| Total Public Safety | - | 343,386,852 | 66,511 | 0 | 0 | 105,001 | 343,558,364 |

^{*} City Service Area operations include personal services for all funds and non-personal/equipment expenditures for all funds with the exception of capital funds.

SUMMARY OF TOTAL OPERATIONS BY CITY SERVICE AREA (ALL FUNDS)* (CONT'D.)

| USE OF FUNDS (CONT'D.) | Department | General Fund | Enterprise Funds | Trust and Agency Funds | Special Revenue Funds | Capital Funds | TOTAL |
|-------------------------------------------------------------------------|------------------|-----------------|---------------------|------------------------|-----------------------------|------------------|------------|
| RECREATION AND CULTURAL SERVICES | | | | | | | |
| Arts and Cultural Development | CAE | | 96,762 | | 2,883,799 | 295,536 | 3,276,097 |
| Outdoor Special Events | CAE | | | | 661,135 | | 661,135 |
| Parks and Civic Grounds Management | General Services | | 264,014 | | | | 264,014 |
| Provide Access to Information, Library Materials & Digital Resources | Library | 17,786,965 | | | 2,780,905 | | 20,567,870 |
| Promote Lifelong Learning and Provide Educational Support | Library | 3,059,675 | | | 429,389 | | 3,489,064 |
| Neighborhood Livability Services | PRNS | 14,785,261 | | | 766,251 | 97,413 | 15,648,925 |
| Life Enjoyment Services | PRNS | 31,543,784 | 56,019 | 40,000 | 431,682 | 736,439 | 32,807,924 |
| Community Strengthening Services | PRNS | 3,487,175 | | 253,568 | 1,868,964 | | 5,609,707 |
| Strategic Support | _ | 4,805,884 | | | 1,093,037 | 2,780,390 | 8,679,311 |
| Total Recreation and Cultural Services | | 75,468,744 | 416,795 | 293,568 | 10,915,162 | 3,909,778 | 91,004,047 |
| TRANSPORTATION SERVICES | | | | | | | |
| Traffic Safety Services | Police | 9,089,921 | | | | | 9,089,921 |
| Parking Services | Transportation | 2,262,008 | 7,793,178 | | | 129,099 | 10,184,285 |
| Street Landscape Maintenance | Transportation | 6,121,209 | 3,523 | | 4,291,669 | 201,704 | 10,618,105 |
| Pavement Maintenance | Transportation | 5,772,275 | | | 81,865 | 447,807 | 6,301,947 |
| Transportation Operations | Transportation | 4,251,084 | 125,706 | | | 2,537,701 | 6,914,491 |
| Traffic Maintenance | Transportation | 10,721,185 | | | | | 10,721,185 |
| Transportation Planning | Transportation | 677,001 | | | | 3,502,021 | 4,179,022 |
| Strategic Support | _ | 990,950 | 55,818 | | | 58,984 | 1,105,752 |
| Total Transportation Services | | 39,885,633 | 7,978,225 | 0 | 4,373,534 | 6,877,316 | 59,114,708 |

^{*} City Service Area operations include personal services for all funds and non-personal/equipment expenditures for all funds with the exception of capital funds.

SUMMARY OF TOTAL OPERATIONS BY CITY SERVICE AREA (ALL FUNDS)* (CONT'D.)

| USE OF FUNDS (CONT'D.) | Department | General Fund | Enterprise Funds | Trust and Agency Funds | Special Revenue Funds | Capital Funds | TOTAL |
|-----------------------------------------------------------------|-------------------|-----------------|---------------------|------------------------------|-----------------------------|------------------|-------------|
| STRATEGIC SUPPORT | | | _ | | | | _ |
| Health and Safety | Employee Services | 3,131,219 | | 80,948 | 23,167 | | 3,235,334 |
| Employment Services | Employee Services | 988,304 | | | | | 988,304 |
| Employee Benefits | Employee Services | 352,298 | | | 1,497,125 | | 1,849,423 |
| Training and Development | Employee Services | 262,521 | | | | | 262,521 |
| Financial Management | Finance | 4,146,765 | 562,386 | | 1,214,417 | 89,606 | 6,013,174 |
| Financial Reporting | Finance | 1,267,179 | 45,904 | 29,052 | 208,776 | | 1,550,911 |
| Disbursements | Finance | 1,476,311 | | | | | 1,476,311 |
| Facilities Management | General Services | 9,993,576 | 283,794 | | | 1,218,410 | 11,495,780 |
| Fleet and Equipment Services | General Services | | | | 14,808,271 | | 14,808,271 |
| Purchasing | General Services | 892,515 | 147,877 | | 174,598 | | 1,214,990 |
| Materials Management | General Services | 514,505 | | | 980,259 | | 1,494,764 |
| Technology Strategic Planning | Info Technology | 575,943 | | | | | 575,943 |
| Technology Solutions Consulting | Info Technology | 405,525 | 90,430 | | 99,661 | | 595,616 |
| City-Wide Data Management | Info Technology | 916,658 | 29,873 | | | | 946,531 |
| Network and Communication Services | Info Technology | 4,810,935 | 36,446 | | | 106,317 | 4,953,698 |
| Technology Customer Support | Info Technology | 5,904,813 | 1,075,567 | | 948,848 | 813,374 | 8,742,602 |
| Plan, Design and Construct Public Facilities and Infrastructure | e Public Works | 159,484 | 912,909 | | 26,322 | 27,793,337 | 28,892,052 |
| Labor Compliance | Public Works | 408,530 | 179,301 | | 100,668 | 411,801 | 1,100,300 |
| Administer Retirement Plans | Retirement | | | 2,076,190 | | | 2,076,190 |
| Strategic Support | | 9,290,652 | 1,079,665 | 211,179 | 1,208,833 | 5,204,511 | 16,994,840 |
| | _ | 45,497,733 | 4,444,152 | 2,397,369 | 21,290,945 | 35,637,356 | 109,267,555 |

^{*} City Service Area operations include personal services for all funds and non-personal/equipment expenditures for all funds with the exception of capital funds.

SUMMARY OF TOTAL OPERATIONS

BY CITY SERVICE AREA (ALL FUNDS)* (CONT'D.)

| USE OF FUNDS (CONT'D.) | Department | General Fund | Enterprise Funds | Trust and Agency Funds | Special Revenue Funds | Capital Funds | TOTAL |
|--------------------------------------------------|---------------|-----------------|---------------------|------------------------|-----------------------------|------------------|----------------|
| STRATEGIC SUPPORT (Cont'd.) | | | | | | | |
| Mayor, City Council and Appointees | | | | | | | |
| Legal Transactions | City Attorney | 3,691,117 | 646,917 | | 738,037 | | 5,076,070 |
| Legal Representation | City Attorney | 5,328,816 | 408,506 | | | | 5,737,322 |
| Audit Services | City Auditor | 2,035,337 | | | | | 2,035,337 |
| Facilitate the City's Legislative Process | City Clerk | 1,777,645 | | | | | 1,777,645 |
| Analyze, Develop and Recommend Public Policy | City Manager | 2,478,050 | 142,297 | | 61,275 | 721,156 | 3,402,778 |
| Lead and Advance the Organization | City Manager | 1,733,463 | | | | | 1,733,463 |
| Manage and Coordinate City-Wide Service Delivery | City Manager | 1,875,995 | 86,944 | | | 1,041,847 | 3,004,786 |
| Strategic Support | | 8,541,246 | 11,578 | | | | 8,552,823 |
| Total Mayor, City Council and Appointees | | 27,461,669 | 1,296,242 | | 799,312 | 1,763,003 | 31,320,224 |
| Total Strategic Support | | 72,959,402 | 5,740,394 | 2,397,369 | 22,090,257 | 37,400,359 | 140,587,779 |
| TOTAL CITY SERVICE AREA USES | | \$ 579,475,242 | \$ 170,735,094 | \$ 2,690,937 | \$ 133,222,394 | \$ 53,066,513 | \$ 939,190,180 |

^{*} City Service Area operations includes personal services for all funds and non-personal/equipment expenditures for all funds with the exception of capital funds.